

## Summary Delegated Powers Report

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| <b>TITLE</b>   | Appointment of provider to support the financial and demand modelling for Adults & Family Services Business Cases               |
| <b>DATE OF DECISION</b>                              | 01/06/2016  |
| <b>DECISION TAKER</b>                                | Anisa Darr – Director of Resources  |
| <b>SUMMARY OF DECISION</b>                           | Acceptance of the proposal, submitted by PA Consulting, to proceed with the support required on financial and demand modelling. |
| <b>AUDIT TRAIL OF DECISION – RETAINED AND WHERE?</b> | Audit Trail retained within Service Area Folder   |

### Issue

London Borough of Barnet (LBB) faces a significant challenge in the provision of Adult Services, with a need to make budget savings while coping with growing demand. In order to reduce the projected increase in demand for Adult Services, LBB is developing a new operating model, which radically redesigns the way Adult Services are delivered by changing the way residents interact with LBB to manage their health, wellbeing and care needs.

The scope of the new operating model covers all adult social care (ASC) services provided by LBB, including preventative services, first point of contact services, assessments and reviews, short and long term support provision, information and advice, and includes all service user groups: adults with learning disabilities, mental health needs, physical disabilities or sensory impairment, older people and carers.

The Council Medium Term Financial Strategy (MTFS) has identified savings of £2m from Adults Services from 2017/18 to 2019/20 for the identification of alternative delivery models, and £0.8m in 2019/20 for Family Services looking at emerging best practice across the country to ensure the highest quality of purposeful social work and wider children’s service.

### Requirement

PA Consulting role and deliverables in the development of the Business Cases is defined as:

- **Options Modelling:** Add further detail in terms of the following:
  1. Methodology as to the costing of each benefit type
  2. Economic appraisal of each option (Net Present Value, and detailed costing)

3. Analysis of cost of risk, as appropriate
4. Sensitivity Analysis
5. Output will be a detailed Microsoft Excel Financial Model

- **Analysis of Affordability:** Analysis of the impact on affordability i.e. degree to which the MTF5 is met. The output of this activity would be incorporated in the financial model referenced above.
- **Drafting Notes for the Business Case:** Drafting of quantitative assumptions and notes in support of the above analysis.
- **Demand Modelling:** Wider support modelling for the Adults Transformation programme, around demand modelling for care provision across all user groups.

## **Cost**

The total cost is £69,820 excluding VAT

## **Budget**

The costs will be met from existing project budgets

## **Single tender justification**

The Procurement Forward Plan agreed at Policy & Resources Committee on the 16<sup>th</sup> December 2015, includes Ref 54/55 Adults Future Operating Models to a combined total of £75k.

PA Consulting is the market leading government business case experts, from which the Council have previously benefited from this expertise.

PA is the only consultancy to be an approved training centre for HM Treasury's Better Business Cases accreditation. They have a team of other 90 accredited consultants that specialise in the development of HMT Green Book '5 case model' compliant business cases. They are also working with a number of NHS and local authority clients on projects to deliver quality improvements and cost reductions through integrating services more closely, developing models of care to manage demand on social care and acute hospital services as well as being a delivery partner for tele healthcare services. This experience will be crucial in the process of modelling the impact and expectation on the Adults & Family Services Business Cases.

This contract will be a direct call-off arrangement through the CCS ConsultancyONE framework (ref: RM1502) Lot 1 (Multi Specialism Programme Delivery). The appointment is in line with Section 3.3 of the framework guidance as a direct call-off.

The contract has been signed off in accordance with Single Tender Action procedures.

## DECISION TAKER'S STATEMENT

*I have the required powers to make the decision documented in this report. I am responsible for the report's content and am satisfied that all relevant advice has been sought in the preparation of this report and that it is compliant with the decision making framework of the organisation which includes Constitution, Scheme of Delegation, Budget and Policy Framework and Legal issues including Equalities obligations.*

### **I authorise the above decision**

**Signed**                **Anisa Darr**    

**Designation**        **Director of Resources**    

**Date**                 **01/06/2016**